September 30, 2014

Hon. Mark C. Poloncarz, Erie County Executive Hon. Members of the Erie County Legislature

RE: 2014 Citizens Salary Review Commission Final Report

Dear Mr. Poloncarz and Members of the Legislature:

Enclosed for your review is the final report of the 2014 Citizen Salary Review Commission. I encourage the County Legislature to act promptly on our recommendations regarding the salaries for the Erie County Executive, Clerk, Comptroller, Sheriff, as well as the Members of the Erie County Legislature.

Should your Honorable body have questions in connection with the recommendations of this report, please feel free to contact me.

It has been a pleasure for the Commission to be of service to the Citizens of Erie County.

Sincerely.

Robert M. Glaser,

Chair, 2014 Citizens Salary Review Commission of Erie County

**Enclosures** 

CC:

Michael A. Siragusa, Erie County Attorney

Honorable John J. Mills, Chair, Erie County Legislature

## **ERIE COUNTY**

# **2014 Citizens Salary Review Commission**



**FINAL REPORT** 

September 30, 2014

#### I. Purpose and Charge of the Commission

The 2014 Citizens Salary Review Commission of Erie County (the Commission) was formed under the Erie County Charter. Prior to the current Commission, it had not convened since 2004.

It is the purpose of this Commission to review the salaries of all elected County officials in the County of Erie, other than the District Attorney, whose current salary the New York State Judiciary Law prescribes at \$174,000.

This Commission has been charged with the responsibility of recommending to the Erie County Legislature salaries that are fair and equitable, not only for the present, but also for future elected officials in Erie County.

The current salaries last set under the 1996 Erie County Citizens Salary Review Commission and approved by the Erie County Legislature (approximately 18 years ago), now under review are as follows:

| County Executive             | \$ 103,248 |
|------------------------------|------------|
| County Clerk                 | 79,092     |
| Comptroller                  | 80,613     |
| Sheriff                      | 79,092     |
| County Legislature Chair     | 52,588     |
| Majority and Minority Leader | 47,588     |
| County Legislators           | 42,588     |

#### II. <u>Current Commission Membership</u>

The present Commission Members were appointed in July of 2014 for a period of three years. Pursuant to the Erie County Charter, six of the members were appointed by the County Executive, two members were appointed by the Erie County Legislature Majority, and one member was appointed by the Erie County Legislature Minority.

#### **County Executive Appointments**

Mr. Robert M. Glaser, Chair 5039 Shale Bluff Court Clarence, NY 14053

Mr. Owen Patrick Brady 53 Birchwood Court Williamsville, NY 14221

Dr. Laurie Buonanno 134 Euclid Avenue Kenmore, NY 14217 Mr. James Wagner 67 Cloverside Court West Seneca, NY 14224

Mr. William Ransom, Jr. 8152 Oak Leaf Lane Williamsville, NY 14221

Ms. Jennifer Persico 231 Richmond Avenue Buffalo, NY 14222

#### Majority Legislature Appointments

Mr. Dennis Jewell 3115 Southwestern Boulevard Orchard Park, NY 14127 Mr. James Domalgalski 1100 M&T Center, 3 Fountain Plaza Buffalo, NY 14203

#### Minority Legislature Appointment

Mr. Robert M. Graber 92 Franklin Street, 4<sup>th</sup> Floor Buffalo, NY 14202

#### III. <u>History</u>

Under law, the Commission is to meet every two years to make a recommendation to the Erie County Legislature. However, the last time the Commission convened was in 2004.

This 2014 Commission met on five occasions during August and September of 2014. These meetings were all open to the public.

#### IV. Commission Considerations

- 1. The duties and responsibilities of each office, including interviews with various office holders.
- 2. The salaries of executive, legislative, and administrative positions in the County.
- 3. The change in the Consumer Price Index since 1996, the last time these salaries were raised.

- 4. The salaries of various department heads and personnel reporting to these elected officials.
- 5. The County collective bargaining agreements and respective raises negotiated since 1996, the last time these salaries were raised.
- 6. The salaries of elected officials in other Counties of commensurate size, population, median family income, and median real estate value in New York State.
- 7. The salaries of similar functions in the private industry in our region.
- 8. Input from numerous interviews with various community leaders in Erie County.
- 9. The intervening time since the prior salary increases. With the exception of the District Attorney's salary, over the last twenty-four years, one salary increase was instituted, that having been acted upon in 1996.
- The market-based salary levels required to ensure that the County can attract and encourage highly qualified and competent individuals to serve in elected positions.
- 11. The fact that the Legislature has been reduced from 17 Legislators to 11 Legislators over this period of time. A reduction of 6 Legislators.

### V. <u>The Commission Recommendations are as follows:</u>

Based upon all the factors included above, the various deliberations, discussions and input received, and the 18 year period in which no raises were given to these elected officials, the Commission makes the following unanimous recommendations:

- 1. The Commission be activated and organized to ensure that a salary recommendation is made every two years as prescribed by law.
- 2. The County Executive position have a salary of \$126,400.
- 3. The County Comptroller position have a salary of \$98,750.
- 4. The County Sheriff position have a salary of \$102,400.
- 5. The County Clerk position have a salary of \$91,800.
- 6. The members of the Erie County Legislature shall remain at a salary of \$42,588.

- 7. The Majority and Minority Leaders of the Erie County Legislature salary stipend of \$5,000 more than regular members of the Legislature should not be increased.
- 8. The Chair of the Erie County Legislature salary stipend at \$10,000 more than regular members of the Legislature should not be increased.
- 9. These salary increases should go into effect with the 2015 Budget year.
- 10. The County Attorney author legislation that reflects the above recommendation to be forwarded to the Erie County Executive and the Erie County Legislature.
- 11. The Commission is empanelled until August 1, 2017 and as such is available for your future needs.

Respectfully submitted,

Robert M. Glaser,

Chair, 2014 Citizens Salary Review Commission of Erie County

#### Attached Exhibits:

Exhibit I:

Changes Since Elected Officials Last Raise (1996)

Exhibit II:

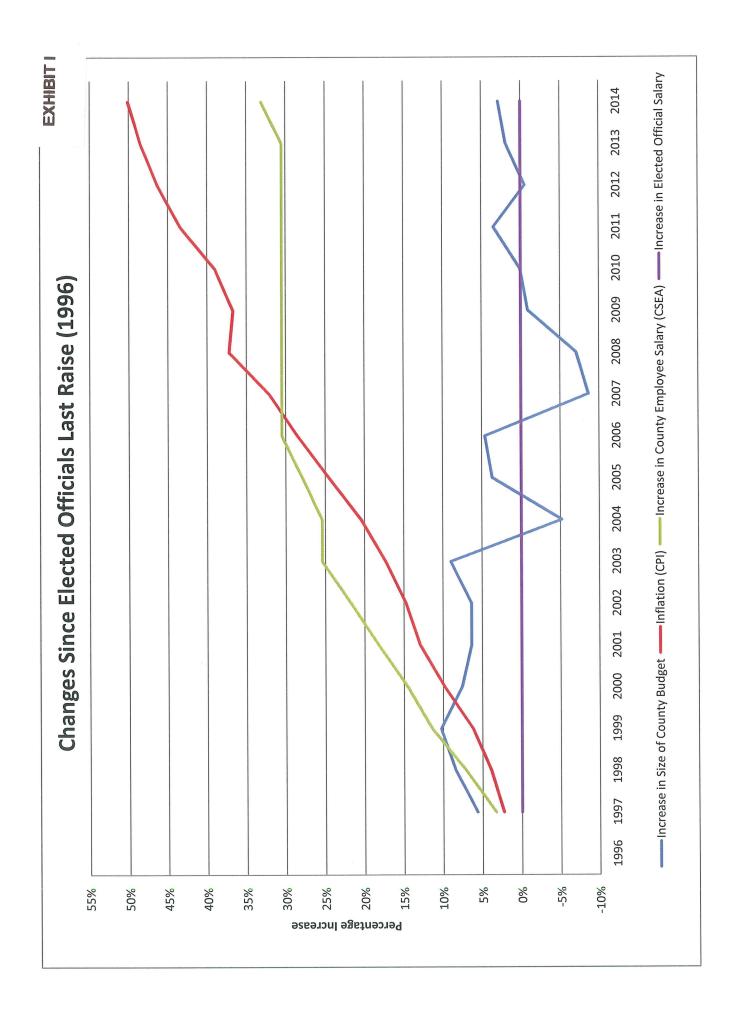
Salary Review Commission Recommendations

Exhibit III:

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Exhibit IV:

Table 1 Statistical Analysis of Salaries – Comparable NYS Counties New York Counties' Elected Official Salaries vs. Erie County



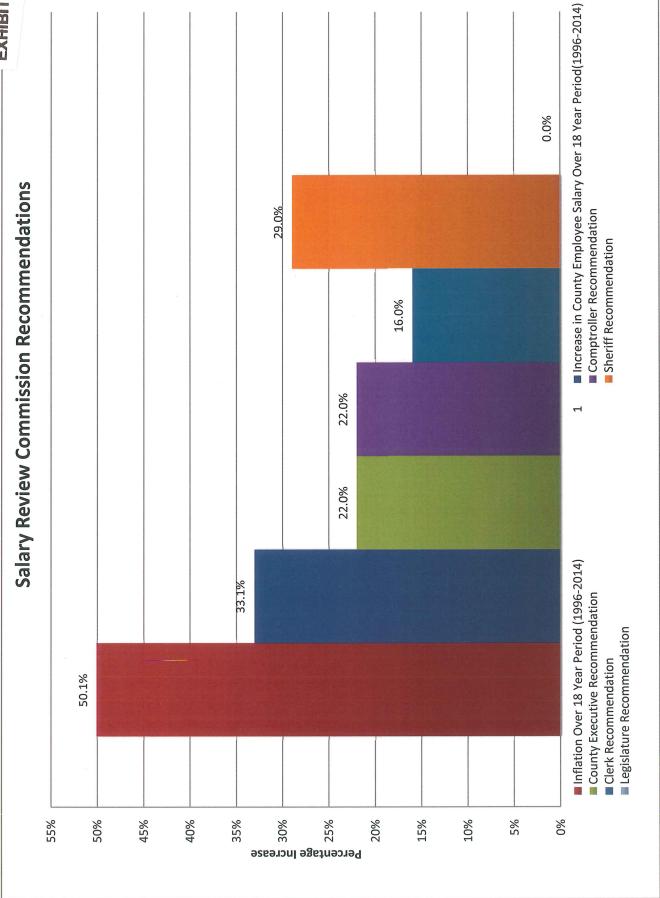


Table 1 Statistical Analysis of Salaries - Comparable NYS Counties<sup>1</sup>

|   | County   | County Sheriff  |   | Clerk   | Comptroller   |  |
|---|--|---|---|---|---|--|
|   | Legislator   | Executive   |   |   |   |  |
| Current Salary  | \$42,588   | \$103,438   | \$79,102  | \$79,102  | \$80,615  |  |
| Average Range -<br>Low  | \$10,812   | \$92,136  | \$69,974  | \$52,854  | \$70,226  |  |
| Average Range -<br>High   | \$31,040   | \$128,586   | \$102,192   | \$81,442  | \$108,234   |  |
| Mean  | \$20,926   | \$110,361   | \$86,083  | \$67,148  | \$89,230  |  |
| Std Deviation   | \$10,114   | \$18,225  | \$16,109  | \$14,294  | \$19,004  |  |
| Filter applied (49 counties) – n reflects data points available | n of 30 out of<br>49   | n of 12 out of<br>49  | n of 41 out<br>of 49  | n of 26 out of<br>49  | n of 6 out of 49  |  |
| Data Analysis   | County Legislators' salaries are more than two standard deviations above the mean of other NYS county legislators' salaries (and \$21,622 above the mean). | County Executive's salary falls in the average range for NYS county executives, but is at the low end and below the mean. | County Sheriff's salary falls in the average range for NYS County Sheriffs, but is at the low end and below the mean. | County Clerk's salary falls in the average range for NYS County Clerk salaries and is above the mean. | The Comptroller's salary falls in the average range for NYS Comptrollers, but is below the mean. When including elected treasurers in the analysis (to increase the sample size n), the mean decreases. The small n (6 out of 49) suggests exercising caution in comparing NYS county comptroller salaries. |  |

<sup>&</sup>lt;sup>1</sup> RESEARCH NOTES: The key control variables are "median household income" and "median real estate value." Software utilized: Microsoft Excel. Data set: NYS counties (NYS boroughs excluded from analysis). First filter process – median family income the control: Calculated Mean, Standard Deviation (P), and Average Range to identify comparable counties to use as salary "referents." Selected range for those counties with median household income equal to or less than one standard deviation from the mean. Population = 57 counties. Returned sample size of 49 counties (filtered counties – i.e. one standard deviation greater than the mean – Dutchess, Nassau, Orange, Putnam, Rockland, Saratoga, Suffolk, Westchester). Second filter process: median real estate value the control variable. Ran statistics on the 49 sample counties. No additional counties filtered (all within one standard deviation of the mean.) Summary: Salary survey run on 49 counties (where salary data were available) to obtain the Mean, Standard Deviation (S) and Average Range.

## **New York Counties' Elected Official Salaries vs Erie County**

| County       | Population<br>Size (2013 | Rank In NYS | Median<br>Household | Median Real<br>Estate Value | Legislator     | County    | Sheriff    | Clerk          | Comptroller | Treasurer         |
|--------------|--------------------------|-------------|---------------------|-----------------------------|----------------|-----------|------------|----------------|-------------|-------------------|
| Albany       | 306,945                  | 9           | \$59,359            | \$210,200                   | \$21,752       | \$118,317 | \$107,764  | \$99,665       | \$105,337   |                   |
| Allegany     | 48,109                   | 47          | \$42,095            | \$67,600                    | \$8,500        | \$110,517 | \$107,764  | \$99,665       | \$105,557   |                   |
| Broome       | 197,534                  | 14          | \$45,856            | \$105,600                   | \$7,500        | \$92,083  | \$88,476   | \$79,356       | \$93,175    |                   |
| Cattaraugus  | 78,892                   | 30          | \$43,202            | \$79,600                    | 77,500         | \$32,003  | \$89,000   | \$79,330       | 333,173     | \$70,382          |
| Cayuga       | 79,447                   | 29          | \$50,950            | \$101,500                   | \$30,000       |           | \$78,530   | \$66,738       |             | \$70,362          |
| Chautauqua   | 133,080                  | 18          | \$41,975            | \$82,100                    | \$17,000       | \$85,000  | \$78,550   | \$53,000       |             | \$70,560          |
| Chemung      | 88,506                   | 27          | \$48,128            | \$91,800                    | 917,000        | \$140,004 | \$95,726   | \$55,000       |             | \$96,447          |
| Chenango     | 49,503                   | 44          | \$44,127            | \$90,400                    |                | 7140,004  | \$76,433   |                |             | \$68,392          |
| Clinton      | 81,591                   | 28          | \$50,522            | \$122,500                   | \$17,500       |           | \$75,580   | \$59,379       |             | \$59,973          |
| Columbia     | 62,243                   | 37          | \$56,445            | \$223,100                   | \$30,000       |           | \$92,684   | \$65,160       |             | \$65,068          |
| Cortland     | 48,976                   | 45          | \$47,497            | \$101,900                   | φ50,000        | \$107,800 | \$85,935   | \$61,120       |             | \$33,603          |
| Delaware     | 46,722                   | 48          | \$43,004            | \$132,400                   |                | 7107,000  | \$68,930   | J01,120        |             | \$61,267          |
| Dutchess     | 296,916                  | 10          | \$71,508            | \$299,400                   | \$32,960       | \$131,840 | \$125,664  | \$97,026       | \$99,937    | \$01,207          |
| Erie         | 919,866                  | 4           | \$49,977            | \$123,400                   | \$52,582       | \$103,438 | \$79,102   | \$79,102       | \$80,615    |                   |
| Essex        | 38,762                   | 51          | \$47,400            | \$149,900                   | \$17,355       | ψ±00) 100 | \$81,169   | \$75,±0Z       | 700,013     | \$66,632          |
| Franklin     | 51,688                   | 41          | \$45,702            | \$95,700                    | Ψ27,000        |           | \$60,000   |                |             | \$73,372          |
| Fulton       | 54,586                   | 40          | \$45,333            | \$104,400                   | \$9,880        |           | \$69,868   | \$63,756       |             | \$64,968          |
| Genesee      | 59,454                   | 39          | \$51,734            | \$104,800                   | 75,000         |           | \$94,957   | 703,730        |             | \$87,377          |
| Greene       | 48,455                   | 46          | \$47,539            | \$179,700                   | \$15,000       |           | \$87,000   |                |             | \$74,083          |
| Hamilton     | 4,773                    | 57          | \$51,595            | \$165,400                   | 713,000        |           | \$67,000   |                |             | \$74,065          |
| Herkimer     | 64,181                   | 35          | \$44,288            | \$92,300                    | \$12,000       |           | \$61,955   | \$55,340       | \$54,746    | \$53,406          |
| Jefferson    | 119,504                  | 20          | \$46,549            | \$129,000                   | Ψ12,000        |           | \$92,110   | \$65,743       | Ş34,740     | \$63,949          |
| Lewis        | 27,149                   | 54          | \$45,187            | \$104,700                   | \$10,000       |           | \$64,250   | 703,743        |             | \$59,500          |
| Livingston   | 64,705                   | 34          | \$54,244            | \$118,200                   | Ψ20,000        |           | \$115,725  |                |             | \$85,050          |
| Madison      | 72,382                   | 32          | \$52,293            | \$117,400                   |                |           | \$83,011   |                |             | \$77,275          |
| Monroe       | 749,606                  | 5           | \$52,700            | \$134,200                   | \$54,000       | \$120,000 | \$136,700  | \$81,000       |             | \$11,215          |
| Montgomery   | 49,897                   | 43          | \$42,830            | \$99,500                    | \$15,000       | Ψ120,000  | \$90,877   | \$65,511       |             | \$71,411          |
| Nassau       | 1,352,146                | 2           | \$97,049            | \$467,500                   | \$39,500       | \$174,614 | \$154,000  | \$166,300      | \$166,300   | \$130,625         |
| Niagara      | 214,249                  | 13          | \$47,736            | \$103,400                   | \$18,075       | ψ1, 1,011 | \$100,701  | 7100,500       | \$100,500   | \$82,775          |
| Oneida       | 233,585                  | 11          | \$49,148            | \$108,600                   | \$21,747       | \$109,335 | \$97,019   |                |             | 302,773           |
| Onondaga     | 468,387                  | 6           | \$53,593            | \$131,700                   | \$25,591       | \$103,333 | \$110,120  | \$78,654       | \$99,800    |                   |
| Ontario      | 109,103                  | 22          | \$56,455            | \$135,500                   | \$13,176       | 7122,413  | \$109,559  | \$70,054       | \$55,600    | \$64,140          |
| Orange       | 375,592                  | 7           | \$70,712            | \$288,800                   | Ψ20)270        | \$182,177 | \$116,493  |                |             | 704,140           |
| Orleans      | 42,235                   | 49          | \$50,113            | \$89,400                    | \$16,424       | Q102,177  | \$79,405   | \$53,797       |             | \$67,603          |
| Oswego       | 121,165                  | 19          | \$47,288            | \$92,500                    | \$27,156       |           | \$84,536   | \$76,215       |             | \$76,215          |
| Otsego       | 61,683                   | 38          | \$46,358            | \$134,200                   | \$19,834       |           | \$60,244   | \$50,640       |             | \$62,741          |
| Putnam       | 99,645                   | 24          | \$95,259            | \$385,600                   | \$35,136       |           | \$129,773  | <b>430,010</b> |             | 702,741           |
| Rensselaer   | 159,918                  | 16          | \$58,959            | \$181,600                   | ,,             | \$112,000 | \$97,000   |                |             |                   |
| Rockland     | 320,903                  | 8           | \$86,020            | \$449,600                   |                | +===,000  | φσ.,σσσ    |                |             |                   |
| Saratoga     | 223,865                  | 12          | \$67,712            | \$227,700                   |                |           |            |                |             |                   |
| Schenectady  | 155,333                  | 17          | \$56,445            | \$166,600                   |                |           |            | \$85,750       |             |                   |
| Schoharie    | 31,844                   | 53          | \$51,896            | \$147,800                   | \$16,499       |           | \$90,668   | 400,700        |             | \$71,743          |
| Schuyler     | 18,460                   | 56          | \$47,869            | \$91,900                    | 2000 00, 00000 |           | \$69,000   | \$57,573       |             | \$54,808          |
| Seneca       | 35,409                   | 52          | \$49,155            | \$92,800                    |                | \$80,372  | \$74,335   | 40.,0.0        |             | \$77,407          |
| St. lawrence | 111,963                  | 21          | \$43,745            | \$84,110                    |                | , ,       | \$71,762   | \$62,424       |             | \$77,503          |
| Steuben      | 98,650                   | 25          | \$46,519            | \$85,200                    | \$14,000       |           | \$85,171   | \$50,882       |             | \$82,000          |
| Suffolk      | 1,499,738                | 1           | \$87,778            | \$395,200                   | \$23,959       | \$186,488 | \$185,933  | \$186,227      | \$187,877   | \$185,993         |
| Sullivan     | 76,665                   | 31          | \$48,050            | \$179,500                   | \$22,600       |           |            | ,,             | , ,         | <b>+</b> = 00,000 |
| Tioga        | 50,243                   | 42          | \$56,488            | \$106,700                   |                |           |            |                |             | \$57,500          |
| Tompkins     | 103,617                  | 23          | \$50,539            | \$169,300                   | \$30,400       |           | \$77,000   |                |             | ,                 |
| Ulster       | 180,998                  | 15          | \$58,934            | \$237,500                   | \$28,050       | \$133,572 |            | \$101,709      | \$101,709   |                   |
| Warren       | 65,337                   | 33          | \$54,909            | \$189,700                   | \$19,500       | •         | \$101,706  | \$67,295       | +-3=,, 33   | \$88,417          |
| Washington   | 63,093                   | 36          | \$50,864            | \$147,000                   | ,              |           | \$93,208   | \$60,806       |             | +-0,127           |
| Wayne        | 92,473                   | 26          | \$53,497            | \$108,500                   | \$30,285       |           | \$73,873   |                |             | \$74,061          |
| Westchester  | 968,802                  | 3           | \$81,093            | \$533,300                   | \$98,260       | \$160,760 | , ,,,,,,,, | \$152,518      |             | Ţ. 1,00±          |
| Wyoming      | 41,531                   | 50          | \$50,635            | \$99,300                    |                |           |            | \$46,993       |             | \$55,190          |
| Yates        | 25,156                   | 55          | \$48,245            | \$117,000                   | \$16,366       |           | \$78,303   | \$58,236       |             | \$66,884          |
|              |                          |             |                     | •                           |                |           | ,          | ,,             |             | + 50,00 7         |

<sup>\*</sup> Population, Media Household Income and Median Real Estate Value based on 2010 U.S. Census reporting.

<sup>\*\*</sup> Salary information for elected officials gathered as part of a 2013 survey conducted by the New York State Association of Counties (NYSAC).

<sup>\*\*\*</sup> Areas left blank indicate either the position does not exist or is unavailable for a given county.

<sup>\*\*\*\*</sup> In most cases, the position of "Treasurer" is elected and most closely resembles the Comptroller position in terms of job duty.